

Eric Hahn, Chair 1st Vice Chair Joyce Conner, 2nd Vice Chair Robin Baker Michelle Burreson April Gibson Darci Gibson Paul Hogoboom Mike Johnson Bruce Kendall Dale King Dave Lawson Mark Martinez Mary Matusiak Wayne Nakamura **Sharon Ness** Tim Owens Dona Ponepinto Patty Rose Sheila Ruhland Ron Thalheimer James Walker Blaine Wolfe

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WDC Youth & Young Adult Services Committee Meeting Agenda October 27, 2015

October 27, 2015 9:30 a.m. – 11:00 a.m. April Gibson, Chair

> Reach Center 714 South 27th Tacoma, WA

1.	Hello / Introductions	Dale King	5 min
2.	Pierce Transit Presentation (Tim Renfro)	Kathy Hall	30 min
3.	Approve Prior Meeting Notes	Dale King	5 min
4.	Code of Conduct & Conflict of Interest Policy	Cheri Loiland	10 min
5.	PY15 Dashboard Report for WIOA Youth & Young Adult Services	Deborah Howell	5 min
6.	Puget Sound Educational Services Presentation	Kelly Goodsell	15 min
7.	Update on EDB	Brent Capatch	5 min
8.	Other Business Tour of Reach Center	Nick Bayard	15 min

10. Thank You / Adjourn

9. Next Meeting Agenda Items

Future Meetings

November 24, 2015 9:30 – 11:00 am December 22, 2015 9:30 – 11:00 am



Workforce Innovation and Opportunity Act Policies and Procedures

CODE OF CONDUCT and CONFLICT OF INTEREST POLICY

Policy Number: 3006

Effective Date: 07-01-2015

SUPERSEDES: Conflict of Interest Policy # 42-52-1212, effective December 6, 2012

PURPOSE:

The Pierce County Workforce Development Council (WDC) is committed to maintaining the highest of standards of ethical conduct and to guard against problems arising from real, perceived, or potential conflict of interest. All partners at all levels of participation in the WorkSource System funded by the Workforce Innovation and Opportunity Act (WIOA) are expected to read, understand and apply this policy to ensure system integrity and effective oversight of the WorkSource System.

Standards of conduct covering conflicts of interest governing the performance of WorkForce Central employees may be found in WorkForce Central's Personnel Rules and Regulations, Article 11.

BACKGROUND

Grantees, subrecipients and contractors funded under WIOA must implement codes of conduct and conflict of interest policies and procedures as stipulated in WIOA law, regulations and guidance; Office of Management and Budget (OMB) Circulars; State regulations; and State WIOA policies. A conflict of interest policy is required to ensure that individuals or representatives of organizations entrusted with public funds will not personally or professionally benefit from the award, administration, or expenditure of such funds.

In addition, the Pierce County WDC recognizes that by its very composition, conflicts of interest and issues concerning the appearance of fairness may arise. Therefore, it is essential for the WDC members to be sensitive and error on the side of caution when potential or real conflict or fairness matters occur.

To accomplish these purposes, the WDC establishes the following definitions, actions, and guidelines for interpretation.

Code of Conduct:

During the performance of duties, your actions are a reflection upon the Pierce County WDC as well as a reflection upon you. It is extremely important that all WDC and committee members, including sub-recipients, contractors and WorkSource Partners act in a courteous, friendly, helpful and prompt manner in dealing with the public, customers and officials.

Ethical Principles:

Compliance with the Law: It is the WDC's policy to be knowledgeable of and comply with all
applicable laws and regulations of the United States and the State of Washington in a manner
that will reflect a high standard of ethics. Compliance does not comprise one's entire ethical

responsibility; rather it is a minimum, and an essential condition for adherence to mission and duties.

 Professional Standards: It is the WDC's policy that its representatives be knowledgeable of emerging issues and professional standards in the field and conduct themselves with professional competence, fairness, efficiency and effectiveness.

Guidelines for Interpretation:

Areas of concern are those actions or lack of actions which may lead to conflict of interest or the appearance of conflict of interest or to a perception of unfairness related to WDC business outside Council and Committee meetings. Specific areas which may pose problems include but are not limited to, comments made in public, information sharing, and disclosure of associations.

Comments Made in Public: WDC and committee members are encouraged to act in a public relations capacity for the Pierce County WDC. This includes public speaking engagements and comments in a public forum. Because there is interest in WDC actions, members should differentiate between descriptive comments, which relate to actions already taken by the Council, and statements, which imply future WDC decision-making, or the ability to influence decision-making.

Information Sharing: WDC and committee members are encouraged to share information with the community about WDC activities. To the extent possible, access to information regarding procurement of services should be available at the same time and under the same circumstances to all parties. Such information includes the Operations Plan, request for proposals, notice of meetings, meeting minutes, and policies.

Disclosure of Associations: WDC and committee members have professional and personal associations throughout the community. Such associations have been and will continue to be of significant benefit to the WDC. Where a direct or indirect financial conflict of interest exists, a WDC or committee member may not vote or serve on a rating team. When associations raise appearance of fairness as an issue, WDC and committee members should qualify statements in public by disclosing the association and minutes of the meeting should reflect the disclosure.

CONFLICT OF INTEREST POLICY:

- 1. Each grant recipient and subrecipient must maintain a written code of standards or conduct governing the performance of persons engaged in the award and administration of WIOA contracts and sub grants.
- 2. No individual in a decision-making capacity shall engage in any activity if a conflict of interest (real, implied, apparent, or potential) is involved. This includes decisions involving the selection, award, or administration of a sub grant or contract supported by Workforce Innovation and Opportunity Act (WIOA) or any other federal funds.
- 3. A WDC member or a member of a WDC committee cannot cast a vote or participate in any decision-making about providing services by such member (or by any organization that member directly represents) or on any matter that would provide any direct financial benefit to the member or to the member's organization.
- 4. Before any public discussions regarding the release of a Request for Proposal, or any matter regarding the release of funding or the provision of services, a WDC member or a member of a WDC committee must disclose any real, implied, apparent, or potential conflicts of interest before engaging in the discussion. The minutes of the meeting should reflect the disclosure.

- 5. WDC members or a member of a WDC committee or agents of the agencies making awards cannot solicit or accept gratuities, favors, or anything of monetary value from awardees, potential awardees, or other parties to agreements. However, the WDC allows for situations where the gift is an unsolicited item of nominal value worth \$50.00 or less.
- 6. Disciplinary actions may be taken up to and including termination of board membership for violation of this policy by any individual. The WDC Coordinating Committee may evaluate any violations of these provisions on a case-by-case basis and recommend to the Executive Board, if and what penalties, sanctions or other disciplinary action are appropriate.
- 7. Individuals shall not use for their personal gain, for the gain of others, or for other than officially designated purposes, any information obtained as a result of their committee, board or working relationships with the WDC where that information is not available to the public at large, or divulge such information in advance of the time decided by the WDC for its release.
- 8. One Stop Operators must disclose any potential conflicts of interest arising from relationships with training providers and other service providers. [WIOA Section 121 (d)(4)]
- 9. Any organization that has been selected or otherwise designated to perform more than one function related to WIOA must develop a written plan that clarifies how the organization will carry out its multiple responsibilities while demonstrating compliance with WIOA, corresponding regulations, relevant Office of Management and Budget circulars, and this conflict of interest policy. This plan must limit conflict of interest or the appearance of conflict of interest, minimize fiscal risk, and develop appropriate firewalls within that single entity performing multiple functions. The plan must be agreed to by both the WDC and the Executive Board.
- 10. Membership on the WDC, or being a recipient of WIOA funds to provide training or other services, is not itself a violation of conflict of interest provisions of WIOA or corresponding regulations.

DEFINITIONS:

<u>Conflict of Interest</u> - Conflict between the official responsibilities and the private interests of a person or entity that is in a position of trust. A conflict of interest would arise when an individual or organization has a financial or other interest in or participates in the selection or award of funding for an organization. Financial or other interest can be established either through ownership or employment.

<u>Immediate Family</u> - Immediate Family consists of the individuals' parents (including step-parents), spouse, domestic partner, children (including step-children), siblings, grandchildren, grandparents, and any relative by marriage (an "in-law")

<u>Individual</u> - (1) an individual; i.e., officer, or agent, or (2) any member of the individual's immediate family (spouse, partner, child, or sibling), or (3) the individual's business partner.

Organization - A for-profit or not-for-profit entity that employs, or has offered a job to, an individual defined above. An entity can be a partnership, association, trust, estate, joint stock company, insurance company, or corporation, whether domestic or foreign, or a sole proprietor.

REFERENCES:

- Public Law 113-128 Section 101(f) State Board Conflict of Interest
- Public Law 113-128 Section 102(b) (2) (E) State Plan Conflict of Interest Assurance
- Public Law 113-128 Section 107(h) Local Board Conflict of Interest
- Public Law 113-128 Section 121(d) (4) One-Stop Operators
- Proposed 20 CFR 679.430 Proposed 679.130(f) (1) through (3) Criteria to certify One Stops
- Proposed 20 CFR 679.410(a) (3) and (c) Local board must avoid inherent conflict of interest
- Proposed 20 CFR 679.430 Entities performing multiple functions
- Proposed 20 CFR 683.200(c) (5) Administrative Rules, Costs, Limitations Title I WIOA and Wagner-Peyser
- 29 CFR 97.36(3)
- <u>2 CFR Part 200.112</u> and <u>200.318</u> and <u>Part 2900 Office of Management and Budget Uniform Guidance on administrative, cost, and audit provisions for federal grants</u>
- Revised Code of Washington (RCW) 42.20.070 Misappropriation and falsification of accounts by a public officer; RCW 42.20.080 - Other violations by officers

ADDDOVED BY WOC

RCW 42.52.160 – Use of persons, money or property for private gain

ATTACHMENT

Code of Conduct & Conflict of Interest Disclosure

INQUIRIES

ADDDOVED

Direct Inquiries To: WorkForce Central 3650 South Cedar Street Tacoma, WA 98409-5714 (253) 472-8094 or 1-800-999-8168

AITROVED		ATTROVED D	1 WDC
Lii da Nguyen,	WFC CEO	Date	9/17/15
Date:	9/17/15		

EQUAL OPPORTUNITY - EQUAL ACCESS

WorkForce Central is an equal opportunity employer and provider of employment and training services. Free auxiliary aids and services are available upon request for individuals with disabilities. Washington Relay Service – 711.



WorkForce Central

Conflict of Interest Disclosure Form

ACKNOWLEGEMENT AND DISCLOSURE FORM

I have read the WorkForce Central Code of Conduct and Conflict of Interest Policy #3006, and agree to comply fully with its terms and conditions at all times during my service as a Pierce County Workforce Development Council or Committee member. If at any time following the submission of this form I become aware of any actual or potential conflicts of interest, or if the information provided below becomes inaccurate or incomplete, I will promptly notify the Pierce County Workforce Development Council Chair and WorkForce Central CEO in writing.

scribe below nces that you b	•	•	•	(volunteer	or ot	herwise), or

- 1. I have received a copy of the WorkForce Central Code of Conduct and Conflict of Interest Policy #3006
- 2. I have read and understand the policy and I agree to comply with this policy.
- 3. I have disclosed the existence and nature of any financial or competing interest that may give rise to an actual or potential conflict of interest, under the policy.

Member Signature:	
Member Printed Name:	
Date:	

Q 1 Summary of Dashboard: Adult/DW/Youth PY15/FY16

BUSINESS S	ERVICES	3	JOB SE	YOUTH SEI	RVICES		WIOA TRANSITION			
Excee			Excee			Meets			Meets Meets	
Meets			NIC	ets the second s	itceeds	10/8g	3.8	kitceeds	Meets	Litceeds
						reflected on the summar ng action plans to increas			WIOA Mandated Responsibil CLEOs and WDC	ities for
Training Programs	Target	YTD Actual	Career Pathways	Target	YTD Actual	Sector Partnerships & Bi	Target	YTD Actual	 Develop a four year regional unified plan Market analysis 	On target In progress
 Military participants 	100	77	Workshop participants	1.100	319	YouthWorks	u3111033 3	CI VICCS	Lead employer engagement	On target
Program placement	84%	86%	Resume screening	18k	25.1k	Graduation Coaches	250	83	' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	Ü
r rogram placomoni	0170	0070	Career Fairs	1	1	- Career Goals	1,400	1,140	and implementation	iii progress
Sector Partnerships			Follow-up services	190	83	 Career Cruising 	1,400	4 / 0 =	 Best practices 	
 Quarterly forums 	4	1	Rapid Response	66	24	Enrollments	170	76	6. Technology based strategies	In progress
Employer Engagemen	t		Job Placements	190	79	ResCare			7. Oversee the local service delivery	Engaged
Convene roundtables	6	1				 Placement 	68.5%	N/A	Negotiate local performance	In progress
 Engagement activities 	3	1	Demand Training	100	40	Degree/Certificate	68.3%	N/A	accountability,	
g=g=	-	•	Funding opportunities	180	49	Literacy Numeracy	47.3%		9. Select one stop system	1/2016
Coordinated Services			Sector Training			• Enrollments	420	204	10. Identify eligible training providers	On target
 List job openings 	600	570	C2C placements	125	50	Exits to Emp/Education Tagema/Digrag Split	288	76	11. Coordinate with education providers	In progress
 Place job applicants 	300	214	Training opportunities	85	59	Tacoma/Pierce SplitIn School/Out	50/50% 20/80%	42.6/56.9% 19.6/80.4%	12. Approve and oversee budget and compliance	In compliance
 Customized services 	\$50k	\$4.2k	Implement classes	10	7		20/00/0	17.0/00.470		
Employer services	600/220	251/145	Incumbent Worker Tra	aining		Workbase TrainingSummer Emp/Internships	os 33 33		Compliance/Monitoring/Cont Performance/Data Manage	
			Healthcare employees	aming 65	57	Other Emp/Interships(WE)		26		
			Treatment employees	00	31	On the Job Training	10	2	Comply with all WIA/WIOA Regulations	In compliance
						Apprenticeship/Adv Trainir	ng 7	3	SAO Audit	Low Risk
						• Summer Jobs 253	150	132	ESD Performance Measures	No Findings
						CareerLink Pierce County	75	2	Youth & Young Adult Monitoring	Completed
i						CareerLink Connections	100	16	Adult in a roung Adult Monttoning	Completed

	Non-				Quarterly Outcomes						
Measures	Formula Funds/ FTE	WIA/ WIOA Funded FTE	Indicator	Annual Goal	1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	YTD Total/%	Comments/ Action Plans	
Sector Partnerships and Busine	ess Services										
(\$269,851) Objective:	<u> </u>	1.5	VoubbWorks Drograms Chronathon	250 students connect with		<u> </u>					
Support student career identification/exploration,		1.5	YouthWorks Program: Strengthen Educational/Career Pathways for youth in partnership with Tacoma Public Schools (TPS)	Graduation Coaches for minimum of 10 hrs.	83				33.2%		
increase graduation rates and employment				1,400 Identify Career Goals	1,140				81.4%	1	•
opportunities, and provide a strong link between the workforce development and				1,400 students complete Career Cruising Assessment	1,635				116.8%	1	
education initiatives with Tacoma Public Schools.				170 In School WIA Youth Enrollments	76				44.7%	1	•
				10 TPS teacher externships (40 hrs/teacher)	0				0%	Executed in Q4	
				200 student internships (90 hrs/student/school year)	0				0%	Executed in Q4	
				8% increase in graduation rate for TPS schools	0				0%	Reported in Q2	
Objective:			Conduct 2 Career Fairs serving 2800 Pierce	PC Career Day (2000)	N/A				N/A	Executed in Q2	
Build career exploration and			County youth	Health Career Day (800)	N/A				N/A	Executed in Q3	_
work readiness opportunities for youth.			Leverage \$40,000 in partner contributions for Pierce County Career Day, and \$25,000 in partner	PCCD \$40,000	N/A				N/A	Executed in Q2	
opportunities for youth.			contributions for Health Career Day	HCD \$25,000	N/A				N/A	Executed in Q3	
Compliance/Monitoring/Contr (\$117,240)	acting/Perform	nance/Data N	lanagement		•		•	•	•		
Objective: Comply with federal, state		1.3	Comply with all WIA/WIOA regulations	Narrative Only	In Compliance				N/A	1	
and local regulations and policies.			 Continue designation as low risk by the State Auditor's Office (SAO) No findings from annual monitoring by Employment Security Department Meet or exceed all federal and local performance measures 	Narrative Only	 Audit passed in Aug/Sept. No Findings Met or Exceeded all Measures 				N/A	1	
			Complete annual local monitoring of Youth Programs, including EO	Narrative Only	Scheduled for Q2				N/A	1	,

Updated 5/13/2015

	Non-					Qua	rterly Outcor	mes			
Measures	Formula Funds/ FTE	WIA/ WIOA Funded FTE	Indicator	Annual Goal	1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	YTD Total/%	Comments/ Action Plans	
Objective: Provide Technical Assistance			Provide technical assistance to RWS as it relates to Federal, State and local performance and contractual obligations. • Common Measure Report: Quarterly • Provision Reports: Bi-Weekly • Performance Roll-Up Reports: Monthly • Invoice Packet Desktop Monitoring: Monthly • Communicate and post policy revisions within 5 days of publication; provide training as needed	Narrative only	On-going				N/A		
Objective: Provide coordination and oversight of the Youth system.			Manage contracts to include modifications, invoicing, corrective actions, performance monitoring and RFP process when applicable	Narrative only	ResCare Mod 2; YouthWorks Mod2; YouthWorks TPS Contract in process				N/A		1
WDC Youth Committee Staff S (\$93,480)	upport										
Objective: Provide staff support to Youth Council/ committees.		1.0	Provide Youth Committee support including, but not limited to: Committee recruitment; strategic planning and implementation; respond to projects and requests on agreed-to turnaround times	Narrative only	On-going				N/A		
WIOA Mandated Responsibilit (\$90,000)	ies for CLEOs ar	nd WDC	1								
Objective: Support mandated changes for WIOA transition.		1.0	 Integrate and support mandated responsibilities for CLEOS and WDC WIOA calls for additional responsibilities. Below are expectations that will need to be supported primarily by staff and/or external experts: Develop a 4 year regional unified plan Conduct workforce research and regional labor market analysis Convene, broker and leverage stakeholders and assets, Lead employer engagement Lead Career pathways development and implementation with secondary and post secondary partners Lead efforts to identify and promote proven 	Narrative Only	On-going				N/A		

	Non-				Quarterly Outcomes						
Measures	Formula Funds/ FTE	WIA/ WIOA Funded FTE	Indicator	Annual Goal	1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	YTD Total/%	Comments/ Action Plans	
			and promising practices Develop technology based strategies for service access, engagement and delivery Oversee the local service delivery system and programs Negotiate local performance accountability, Select one stop system operator(s) and provider(s), Select youth provider(s) Identify eligible training providers, Ensure consumer choice Coordinate with education providers Approve and oversee budget and comply with federal/state/local laws and regulations in the administration of WIOA)								
Youth Operator – ResCare seco (\$1,000,000) Objective:	ond year award		Meet all Federal Measures and Performance Target								
Provide registered Pierce County youth with comprehensive and intensive employment and			Placement in Employment or Education*	RWS Contract - 68.5%** Federal Target – 60.3%	Have not received PY14 Q4 or PY15 Q1 data from DOL				N/A	DOL currently behind in reporting; will not receive data until Q2.	
training services resulting in attainment of Federal and State performance measures; including WIOA			Attainment of Degree or Certificate*	RWS Contract - 68.3%** Federal Target – 59.1%	Have not received PY14 Q4 or PY15 Q1 data from DOL				N/A	DOL currently behind in reporting; will not receive data until Q2.	
requirement of using 75% of funds to serve Out of School Youth.			Literacy Numeracy Gains*	RWS Contract - 47.3%** Federal Target – 36.0%	Have not received PY14 Q4 or PY15 Q1 data from DOL				N/A	DOL currently behind in reporting; will not receive data until Q2.	
*ResCare Management			Meet all Local Measures and Performance Targets					1			
Incentive Plan Performance Outcomes			Number of Enrollments*	420 WIA/WIOA Youth	204				48.6%		
Outcomes			Number of Exits*	288 Youth Exited to employment and/or education	76				26.4%		1
			Tacoma/Pierce County residential split *	50% of enrolled youth reside in Pierce County(PC)	56.9%				56.9%	one youth with no address provided	1
				50% of enrolled youth reside within the City of	42.6%				42.6%		1

Updated 5/13/2015

	Non-					Qua	rterly Outco	mes			
	Formula	WIA/ WIOA							YTD		
	Funds/	Funded			1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Total/%	Comments/ Action	
Measures	FTE	FTE	Indicator	Annual Goal						Plans	
				Tacoma(COT)							
			In School/Out of School enrollment splits*	20% of enrolled youth are In-School (ISY)	19.6%				19.6%		1
				80% of enrolled youth are Out-of-School (OSY)	80.4%				80.4%		
Workbase Training- required b (\$143,795)	y law a min of i	20%									
Objective: Enhance employment			Subsidized Summer Employment/Internships*	33	33				103%		1
opportunities youth with 20% of WIOA Funds.			Other Subsidized Employment/Internship (WEX)*	80	26				31.25%		1
ResCare Management			On-The-Job-Training (OJT)	10	2				20%		1
Incentive Plan Performance Outcomes			Apprenticeship or other Advanced Training*	7	3				42.9%		1
Essential Skills Development Pi (\$50,000)	lot										
Objective: Develop and execute training programs within targeted industries specific to employers needs.			Explore Essential Skill best practices/local models Create Proposal for Pilot by end of Quarter 2; 12/31/15	3	1				33.3%	Meeting with local CBO's to research best practices in the community.	
Sector Training (\$138,026)											
Objective: Develop and execute training programs within targeted industries specific to employers needs.		.8	Work with Bates and Tacoma Public Schools (TPS) to develop a Maritime Training program and begin cohorts in Quarter 3.		Bates is currently working with the Port of Tacoma in developing course curriculum and WFC and TPS working to align cohort enrollment goals.				N/A		

	Non				Quarterly Outcomes						
	Non-	WIA/				Qua	Terry Outcom	nes			
	Formula	WIOA							YTD		
	Funds/	Funded			1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Total/%	Comments/ Action	
Measures	FTE	FTE	Indicator	Annual Goal						Plans	
Annual JobFest	ı										
(\$6,000)											
Objective:			Conduct JobFest Career Fair for WA State youth							JobFest will be executed	
Build career exploration,										in Q3.	
work readiness and				700 Youth	N/A				N/A		
employment opportunities											
for youth.											
Summer Jobs 253											
(\$50,000) Objective:	2.0 FTE	 	Provide Classroom Instruction and facilitation of		<u> </u>		T		T	Summer Jobs 253	
Create credit retrieval and	\$34,710-		Workplace Essential Skills and Financial Literacy							program started on	
work experience	334,710- COT		Curriculum							6/22/15 and ended on	
opportunities for high school	(0)		Curriculum	150 Students	132 Students				88%	8/31/15. 241 Students	
student.				130 Students	132 Students				0070	applied; 241 Accepted;	
student.										145 Started; 132	
										Completed.	
Career Link	l	L		L	L	· ·	l .		L	,,	
(\$30,000)											
Objective:			CareerLink Pierce County: Connect K-12 students							Following up with	
Connect high school			with businesses for career exploration and	France 75 amentovers with						employer contacts from	
students with local			development.	Engage 75 employers with high school students	2				2.7%	the TPC Chamber	↓
businesses/careers.				ligh school students						Business Leadership	
										Academy Team.	
Service Delivery System via Teo (\$40,000)	chnology										
Objective:		.3	Increase CareerLink Professional Connection	100 Professional						YouthWorks Graduation	
Support youth in obtaining			Activities (PCA) between Students and	Connection Activities	16				160/	Coach working with TPS	\Leftrightarrow
their employment and			Businesses.	(PCA)	16				16%	students to increase	√
education goals.										utilization of PCA's.	
2% Mitigation PY15/FY16											_
(\$33,379)											
Objective:			N/A	Narrative Only	N/A				N/A		
Address future cuts and/or											
support new opportunities.											

^{*} ResCare Management Incentive Plan Performance Outcomes

^{**} Federal Measures achievement rate is the quotient when dividing the measure's actual rate by the target rate. The Federal Common Measures Report contains three different numbers; the Actual percentage of the target met; the Performance Measure Target percent; the Achievement percent of the Performance Measure target. The number captured on the Dashboard is the Achievement percentage rate of the Target performance measure.

	Non-	VA/I A /				Qua	rterly Outcor	nes			
	Formula	WIA/							YTD		
	Funds/	WIOA			1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Total/%	Comments/ Action	
	•	Funded					J 4.	. 🔾::	1000.77		
Measures	FTE	FTE	Indicator	Annual Goal						Plans	

	Glossary											
B2S	Boots 2 Shoes	NAWB	National Association of Workforce Boards									
B2W	Boots 2 Work	NEG	National Emergency Grant									
C2C	Camouflage 2 Commerce	OJT	On the Job Training									
CLEOs	Chief Local Elected Officers	P/A	Planned / Actual									
DOL	Department of Labor	PY	Program Year									
DW	Dislocated Worker	RFP	Request for Proposal									
EDB	Economic Development Board	RFQ	Request for Quote									
EO	Equal Opportunity	RRLTU	Rapid Response Long Term Unemployed									
ESD	Employment Security Department	SAO	State Auditor's Office									
FTE	Full Time Employee	TPCGP	Tacoma-Pierce County Growth Partnership									
FY	Fiscal Year	WDC	Workforce Development Council									
ITA	Individual Training Account	WEX	Work Experience									
LTU	Long Term Unemployed	WIA	Workforce Investment Act									
MA	Manufacturing Academy	WIOA	Workforce Innovation and Opportunity Act									
NAC	Nursing Assistant Certified	WSSFL Summit	Washington State Service Member For Life Summit									

Legend		Definitions
Exceeding Targets	1	+ Deviation or Meeting Performance Target
Meeting Targets	\Leftrightarrow	-10% Deviation from Performance Target
Not Meeting Targets	- 20% Deviation from Performance Target;	
	-	Corrective Action Implementated